

# 2025 ANNUAL REPORT

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## EDITORIAL

# EDUCATION COMMITTS US TO PEACE



**IN 2025, OUR WORLD CONTINUED TO SEND WARNING SIGNS THAT WE COULD NOT IGNORE: 273 MILLION CHILDREN AND YOUNG PEOPLE HAD NO ACCESS TO EDUCATION; MORE THAN 117 MILLION PEOPLE WERE FORCIBLY DISPLACED BY CONFLICT AND VIOLENCE; ATROCITIES WERE COMMITTED AGAINST CIVILIANS IN GAZA AND SUDAN; MASSIVE CUTS WERE MADE TO DEVELOPMENT AID; AND EXCLUSIONARY POLICIES AFFECTING MIGRANTS AND REFUGEES WERE APPLIED...**

These challenges led us to embrace the words of Pope Leo XIV: “Education is the new name of peace”. Rather than succumbing to discouragement or uncertainty, we continued striving to build based on justice, hospitality, equality and care for our Common Home.

**In 2025, Entreculturas worked in 46 countries, delivering 233 projects that reached 377,080 people.**

Behind every one of those people is a story, a name, a hope. Salma Emilien, the woman who is on the cover of this annual report, is one such story. At the age of 35, and thanks to the adult literacy classes offered by the Jesuit Refugee Service in the community of Kette, in eastern Cameroon, she learned to read and to write her own name. “I feel happy, proud and grateful,” she said.

Stories like Salma’s are possible thanks to the generosity and commitment of all our members, donors, volunteers and partner institutions who support our mission. Thank you for continuing to believe that ensuring access to education is the most powerful way to transform our world, that education commits us wholeheartedly to peace and to social change for justice.



**Martín Iriberry SJ**  
General Director of Entreculturas

# HIGHLIGHTS OF 2025

© Elisa García



## GIRLS TAKE THE FLOOR IN GENEVA

This year marked a particularly significant milestone: five representatives from our The LIGHT of GIRLS programme visited the Office of the United Nations High Commissioner for Human Rights in Geneva. There, **they submitted over 83,000 signatures calling for an end to violence against girls** and shared their experiences and recommendations face to face with the Working Group on discrimination against women and girls.

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## EDUCATION MUST NOT MOVE BACKWARDS

In the 2025 edition of our **Red Chair** campaign, we warned that, without urgent and meaningful action, the world will fail to deliver on its promise to guarantee the right to inclusive, equitable and quality education for everyone by 2030. This warning was based on the findings set out in our **report "Lo prometido es deuda"** (A Promise Yet to Be Kept).

## 4TH INTERNATIONAL CONFERENCE ON FINANCING FOR DEVELOPMENT

© David Pérez



Against the backdrop of the US decision to halt international development aid, Seville hosted the **4th International Conference on Financing for Development**.

Together with Fe y Alegría and the GCE (Global Campaign for Education), Entreculturas took part in a range of advocacy, mobilisation and dialogue spaces to strengthen partnerships and continue promoting **a fair, inclusive and people-centred global economy**.



© Luis Soto

## RED LINE FOR GAZA

As the humanitarian crisis in Gaza worsened, Entreculturas joined numerous humanitarian and human rights organisations, **raising our voices to demand an immediate ceasefire, protect civilians and provide safe and sustained access for humanitarian aid**. Over the course of the year, we joined collective efforts to denounce the ongoing violations of international law and called for a just and lasting peace.



## 30TH UN CLIMATE CHANGE CONFERENCE IN BRAZIL

Held in Brazil and with an emphasis on Amazonia, COP30 once again **placed climate justice at the heart of the global debate**. Entreculturas was present, and took part in various advocacy and mobilisation spaces alongside our partner organisations.

Together with the Generation 21+ Network, we promoted youth participation at the Climate Justice Camp. Fe y Alegría set out demands focused on education and fair climate finance, while the Jesuit delegation called for more ambitious commitments and **financing mechanisms that do not add to the debt burden of the most vulnerable countries**.



## RENEWAL OF THE “GO: GENERATING OPPORTUNITIES” PROGRAMME

Entreculturas and Inditex renewed its partnership to continue creating educational, employment and protection opportunities for people in vulnerable situations through the “GO: Generating Opportunities” programme. This strategic partnership, built on more than two decades of collaboration, will enable us **to support over 136,000 people in 12 countries between 2026 and 2028**.



## STRENGTHENING OUR SOCIAL ACTION WORK IN SPAIN

In recent years, our commitment to society, particularly to people in the most vulnerable situations, has continued to grow, taking shape through **programmes that support migrants, as well as children, young people and families at risk of social exclusion**. Working hand in hand with our partner organisations Pueblos Unidos, Amoverse, Atalaya, the Jesuit Migrant Service, the network Red Mimbres and ECCA Social, we worked to promote welcome, inclusion and equal opportunities for more than 25,000 people across Spain.



## 14TH CHARITY RACE

The 14th edition of “Run for a Cause” –our series of solidarity races– once again demonstrated the power of collective solidarity. Over **17,000 people in 14 cities across Spain** ran to promote the right to education for children. Organised by Entreculturas and Alboan, the initiative also benefited from strategic partnerships that added to its impact and increased visibility. Thanks to our collaboration with Metro de Madrid, EMT (Madrid’s municipal transport body) and the outdoor advertising company JCDecaux, the campaign’s message was relayed to thousands of people in public spaces, enhancing public awareness.



# WE ARE ENTRECULTURAS

WE ARE AN NGO UNDER THE UMBRELLA OF THE SOCIETY OF JESUS THAT CHAMPIONS JUSTICE AND SOCIAL TRANSFORMATION.



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We defend **education** as a human right, working so that for **migrants and refugees** can have a dignified life, and we are committed to building a participatory **global citizenship**, to **gender equity** and caring for **Nature**. These are the 5 Just Causes at the heart of our mission.

We are a team of **728 people** (including employees, volunteers and collaborators) spanning **26 delegations** across Spain. Our social base consists of **34,942 people** who support our work (7,491 members, 22,812 donors and 4,639 one-off collaborators).

In 2025 we were present in **46 countries** and promoted **233 projects**, supporting a total of **377,080 people**.



At Entreculturas, we generate and foster safe spaces, activities and relationships through our **Safe Environment System** ([entreculturas.org/entorno-seguro](https://entreculturas.org/entorno-seguro)) as well as through the Society of Jesus ([entornoseguro.org](https://entornoseguro.org))

## HUMAN TEAM



**728** PEOPLE

**100** EMPLOYEES

**628** VOLUNTEERS AND COLLABORATORS

## BREAKDOWN OF STAFF MEMBERS



### BY GENDER

**75** WOMEN  
**25** MEN

### BY GEOGRAPHICAL LOCATION

**67** AT THE HEAD OFFICE (MADRID)  
50 women and 17 men  
**24** AT OUR DELEGATIONS  
19 women and 5 men  
**9** EXPATRIATE STAFF  
6 women and 3 men

## BREAKDOWN OF VOLUNTEERS AND COLLABORATORS



### 341 VOLUNTEERS

**27** AT THE HEAD OFFICE  
17 women and 10 men  
**300** AT OUR DELEGATIONS  
194 women, 105 men and 1 non-binary  
**14** INTERNATIONAL VOLUNTEERS  
8 women and 6 men

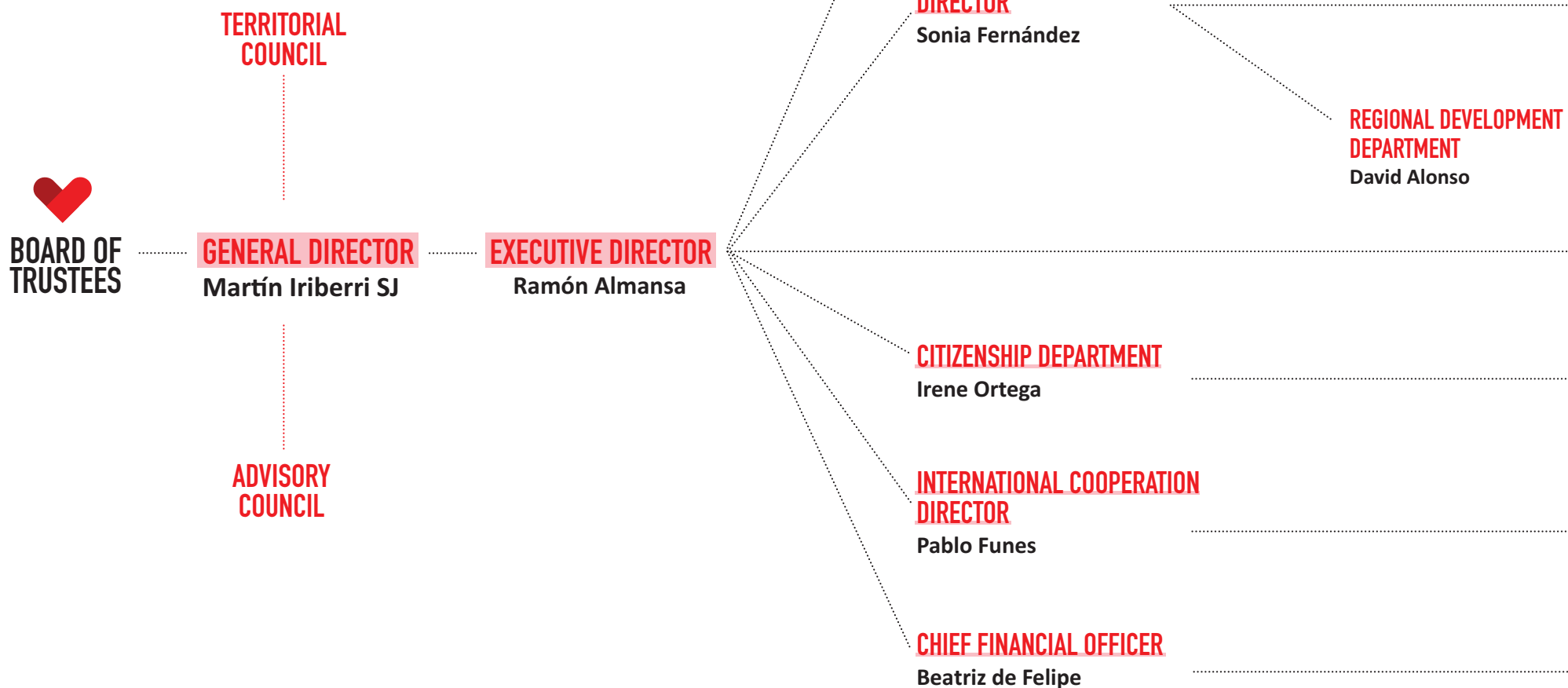
### 287 COLLABORATORS

**287** AT OUR DELEGATIONS  
198 women and 89 men



# ORGANISATIONAL CHART

THE **ENTRECULTURAS** HUMAN TEAM IS ONE OF OUR STRENGTHS



**STRATEGIC PARTNERSHIPS:** María Sánchez-Bayo  
**COMPANIES AND CSR:** Blanca Díez

**CAMPAIGNS AND MARKETING:** Celia Muñoz  
**CORPORATE COMMUNICATIONS AND MEDIA:** Elisa García

**PEOPLE AND TEAM MANAGEMENT:** Lourdes Valenzuela  
**INTERNATIONAL VOLUNTEERING:** Ana Vázquez  
**LOCAL VOLUNTEERING:** Ainara Lete

**SUPPORT FOR AND MONITORING OF DELEGATIONS:**  
Regional and technical coordination of territorial development

**PLANNING, EVALUATION AND QUALITY:** Celia Campos

**FORMAL EDUCATION:** Yenifer López  
**INFORMAL EDUCATION AND SOCIAL MOBILISATION:** Jessica García  
**STUDIES AND ADVOCACY:** Lucía Rodríguez

**EDUCATION:** Gemma López  
**HUMAN MOBILITY:** Luca Fabris  
**HUMANITARIAN ACTION:** Asunción Taboada

**ADMINISTRATION:** Chara Zapata  
**INFORMATION SYSTEMS:** Javier Rodríguez



## DELEGATION MANAGERS

**A CORUÑA:** Cruz Rodríguez

**ALICANTE:** Elena Guillén

**ARAGON:** Gerardo Molpeceres

**ASTURIAS:** María Jesús Banciella

**BARCELONA:** Elisabet Besó

**BURGOS:** Jorge Marijuan

**CÁDIZ:** Juan Pedro García

**CANTABRIA:** Ismael Gómez

**CÓRDOBA:** Francisco Duarte

**EXTREMADURA:** María Jesús Vera

**GRAN CANARIA:** Matere Chesa

**GRANADA:** Laura Ortega

**HUELVA:** Pilar Galván

**LA PALMA:** Susana Pérez

**LA RIOJA:** Pepe Barrio

**LEÓN:** David Villacorta

**MADRID:** Maddalena Caravello

**MÁLAGA:** Celia Ruiz

**MURCIA:** Isabel Bravo

**SALAMANCA:** Diana García

**SANTIAGO:** Roberto López

**SEVILLE:** Ana Ramón

**TENERIFE:** Javier Hernández

**VALENCIA:** Dulce María García

**VALLADOLID:** Juan Antonio Pérez

**VIGO:** Ángela García



## REGIONAL COORDINATIONS

**ANDALUSIA:** María Primo

**VALENCIA-MURCIA:** Encarna Durán

**CASTILE AND LEÓN AND CANTABRIA:** Leticia Alonso

**GALICIA-ASTURIAS:** José Luis Barreiro

**CANARY ISLANDS:** Carmen Díaz-Bertrana



## EXPATRIATE TEAM

**CENTRAL AMERICA:** Marta del Barrio

**VENEZUELA:** Julen Azpiritxaga

**PERU:** Mimi Cuq

**MOROCCO:** Alicia Alonso and Fernando Arnal

**MIDDLE EAST:** Jesús Sevilla

**KENYA:** Pablo Badia

**CAMBODIA:** Pilar López-Dafonte



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**26** DELEGATIONS

**13** AUTONOMOUS COMMUNITIES

A Coruña, Alicante, Aragon, Asturias, Barcelona, Burgos, Cádiz, Cantabria, Córdoba, Extremadura, Gran Canaria, Granada, Huelva, La Palma, La Rioja, León, Madrid, Málaga, Murcia, Salamanca, Santiago de Compostela, Seville, Tenerife, Valencia, Valladolid and Vigo

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**VOLPA PROGRAMME**

Andalusia, Barcelona, Madrid, Valencia and Zaragoza

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**YOUTH SOLIDARITY NETWORK**

Andalusia, Asturias, Cantabria, Castile and León, Catalonia, Region of Valencia, Extremadura, Galicia and Madrid

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**REGIONAL COORDINATIONS**

Andalusia, Canary Islands, Castile and León-Cantabria, Region of Valencia-Murcia and Galicia-Asturias

# VOLPA INTERNATIONAL VOLUNTEERING PROGRAMME

**Sara Magallón, Paula Ponce and Samuel Martos:** “Asociación Mi Rancho”, Bolivia

**Eduardo García-Nieto:** “Fe y Alegría”, Dominican Republic

**Mónica Ceballos and Joshua Fonseca:** “Fe y Alegría”, Ecuador

**Paloma Blázquez and Javier Muruzábal:** “Fe y Alegría”, Peru

**David Garrido-Salgado:** “Equipo Itinerante”, Peru

**Alicia Alcaide:** “Puente de Paz”, Guatemala

**Mercedes Mir:** “Fe y Alegría”, Honduras

**Gonzalo Huelin:** “SJRM Brazil”, Brazil

**Lucía Samaniego:** “UPENDO”, Kenya

**Lucía Aguilar-Amat:** “SJM”, Chile



14  
VOLUNTEERS  
ON THE  
GROUND



# OUR NETWORKS AND PARTNERSHIPS

Entreculturas has a special working relationship with the following global Society of Jesus networks, with which it shares a vision, mission and values regarding justice:

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## FE Y ALEGRÍA

Present in **23 countries**, is a movement for popular education and has brought together over **820,000 people**. Founded in Caracas in 1955 by the Jesuit José María Vélaz, its initial aim was to help a hundred children who had no access to school. Today, it promotes quality and transformative education that contributes to the creation of just and participatory societies. [www.feyalegria.org](http://www.feyalegria.org)

© Irene Galera



## JESUIT REFUGEE SERVICE

An international organisation founded by Pedro Arrupe. It operates in **58 countries**, accompanying, serving and defending the rights of refugees and displaced people around the world. JRS currently provides assistance to **1,154,535 million people**. [www.jrs.net](http://www.jrs.net)

© Jaime Murciego



## XAVIER NETWORK

An international partnership made up of **14 Jesuit organisations** across Europe, North America and Australia to promote international cooperation and global justice. [www.xavier.network](http://www.xavier.network)

© Paola Gómez



## JESUIT SOCIAL CENTRES

Jesuit organizations in Latin America, Africa, Europe and Asia that implement initiatives related to education, migration, ecology, gender equality and citizenship. [www.sjesjesuits.global](http://www.sjesjesuits.global)

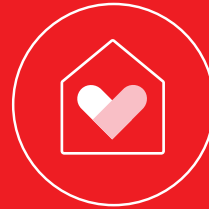
## SOCIAL SECTOR IN SPAIN

A network of Jesuit organisations that carries out social actions across five spheres: migration, children at risk, cooperation, citizenship and social and solidarity economy. [www.socialjesuitas.es](http://www.socialjesuitas.es)

# ENTRECULTURAS IN FIGURES



**233** PROJECTS  
**46** COUNTRIES



**728** PEOPLE  
**26** DELEGATIONS  
**13** AUTONOMOUS COMMUNITIES



**377,080**  
PEOPLE ACCOMPANIED



IN SPAIN

**615** SCHOOLS  
RECEIVE OUR TEACHING RESOURCES  
WE ACCOMPANY TEACHING PROCESSES  
IN **151** SCHOOLS



SOCIAL BASE  
**34,942** PEOPLE



**134,927** FOLLOWERS  
ON SOCIAL MEDIA



**1,775** TEACHERS  
**17,254** NNAJ PARTICIPANTS



**€23,083,326** RAISED  
(67.3% FROM PRIVATE FUNDING)

**230** COMPANIES AND PARTNER  
INSTITUTIONS



# TRANSPARENCY IN OUR MISSION

At Entreculturas, we believe that transparency is a core commitment. Beyond meeting our legal accountability obligations, we want to honour the trust placed in us by the individuals, companies and institutions that support us, providing them with clear information on how and where the resources we receive are used. We are proud to be able to say that close to 90% of our funds are allocated directly to fulfilling our mission.



## SOURCE OF FUNDS



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In 2025, Entreculturas obtained a total income of **€23,083,326**, representing a **5.23% increase compared with the budgeted amount**. This result reflects the organisation's continued efforts to strengthen its fundraising capacity and further expand the reach of its mission.

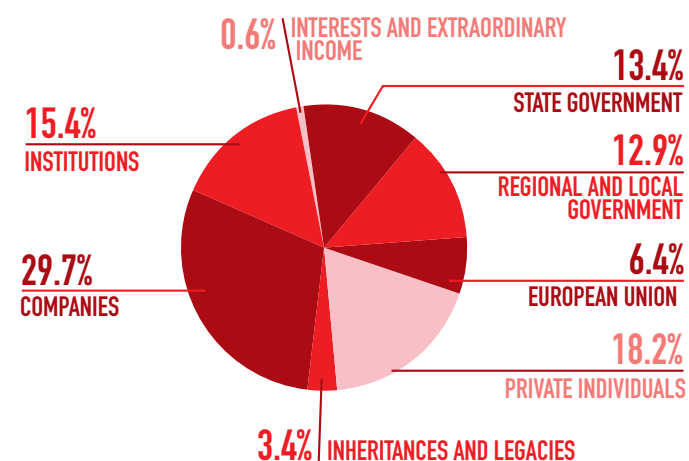
In terms of the source of our funds, **32.7% came from public sources and 67.3% from private ones**. This growth was largely due to a significant increase in funding from the 228 private companies and institutions we work with, as well as the extraordinary generosity of our social base.

Thousands of people generously responded once again in the face of emergencies, contributing through charitable legacies and supported the creation of the Hope-JRS private fund, established to mitigate the impact of cuts to humanitarian Official Development Assistance (ODA).

As for public funding, there was a significant decrease from the European Union, mainly because of fewer calls for proposals put forward in 2025. Meanwhile, income from local and regional authorities remained stable, both when compared with 2024 and with budget forecasts.

### BREAKDOWN OF SOURCE OF FUNDS

| SOURCE                            | 2025 (€)          |
|-----------------------------------|-------------------|
| State government                  | 3,091,631         |
| Regional and local government     | 2,974,307         |
| European Union                    | 1,484,557         |
| <b>Total public income</b>        | <b>7,550,495</b>  |
| Private individuals               | 4,207,595         |
| Inheritances and legacies         | 779,202           |
| Companies                         | 6,846,469         |
| Institutions                      | 3,556,854         |
| Interest and extraordinary income | 142,711           |
| <b>Total private income</b>       | <b>15,532,831</b> |
| <b>Total</b>                      | <b>23,083,326</b> |

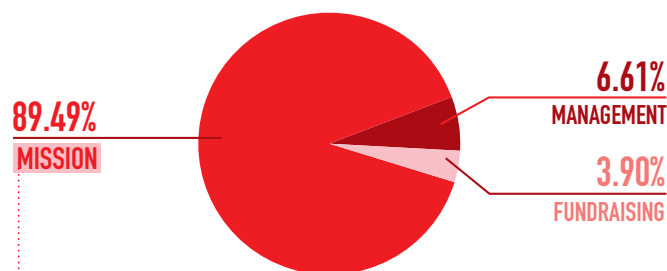


# USE OF FUNDS

In 2025, Entreculturas allocated **€20,702,109** to its mission, representing 89.49% of the organisation's total expenditure for that year. The remaining expenditure was allocated to administration (6.61%) and fundraising (3.91%). This allowed us to support 233 projects in 46 countries (195 international cooperation projects, 25 social action projects in Spain and 13 global citizenship projects), through which we supported a total of 377,080 people.

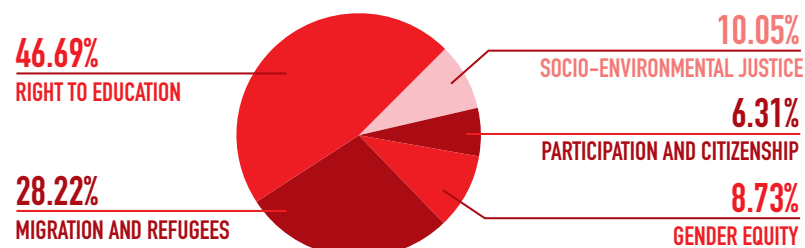
## BREAKDOWN OF THE USE OF RESOURCES

| USE          | 2025 (€)          |
|--------------|-------------------|
| Mission      | 20,702,109        |
| Management   | 1,528,216         |
| Fundraising  | 903,494           |
| <b>Total</b> | <b>23,133,819</b> |



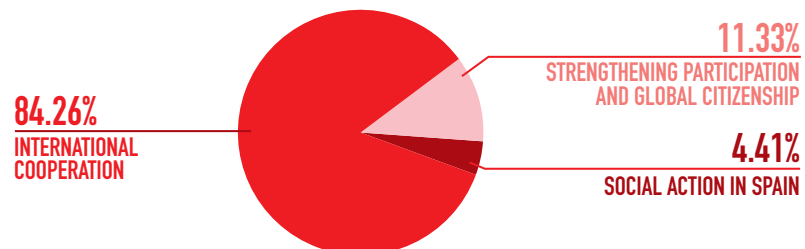
## BREAKDOWN OF MISSION EXPENSES

| CAUSE                         | 2025 (€)          |
|-------------------------------|-------------------|
| Right to education            | 9,665,420         |
| Migration and refugees        | 5,842,217         |
| Socio-environmental justice   | 2,081,105         |
| Participation and citizenship | 1,306,232         |
| Gender equity                 | 1,807,135         |
| <b>Total</b>                  | <b>20,702,109</b> |



## TYPE OF ACTIVITY

| TYPE OF ACTIVITY                         | 2025 (€)          |
|------------------------------------------|-------------------|
| International Cooperation                | 17,443,945        |
| Awareness raising and Global Citizenship | 2,345,348         |
| Social action in Spain                   | 912,816           |
| <b>Total</b>                             | <b>20,702,109</b> |



# BALANCE SHEET

(Extract) in euros

A summary of our annual accounts is provided below. The full version, together with the audit report, can be found on the [www.entreculturas.org](http://www.entreculturas.org) website or at Entreculturas's head office.

| ASSETS                                                                            | 31/12/2024        | 31/12/2025        | NET WORTH AND LIABILITIES                                      | 31/12/2024        | 31/12/2025        |
|-----------------------------------------------------------------------------------|-------------------|-------------------|----------------------------------------------------------------|-------------------|-------------------|
| <b>NON-CURRENT ASSETS</b>                                                         | <b>1,461,636</b>  | <b>2,535,625</b>  | <b>NET WORTH</b>                                               | <b>4,891,895</b>  | <b>7,110,284</b>  |
| <b>Intangible assets</b>                                                          | <b>4,951</b>      | <b>1,601</b>      | <b>Equity</b>                                                  | <b>3,755,363</b>  | <b>3,704,871</b>  |
| Digital applications                                                              | 4,951             | 1,601             | Foundation endowment                                           | 6,010             | 6,010             |
| <b>Tangible fixed assets</b>                                                      | <b>68,549</b>     | <b>49,818</b>     | Reserves                                                       | 3,939,365         | 3,749,353         |
| Technical installations and other tangible fixed assets                           | 68,549            | 49,818            | Other reserves                                                 | 3,939,365         | 3,749,353         |
| <b>Real-estate investments</b>                                                    | <b>13,229</b>     | <b>684,394</b>    | Year-end profit/loss                                           | -190,012          | -50,492           |
| Land                                                                              | 3,000             | 590,081           | <b>Value-change adjustments</b>                                | <b>682,564</b>    | <b>1,834,746</b>  |
| Buildings                                                                         | 10,229            | 94,313            | Valuation adjustments in assets available for sale             | 682,564           | 1,834,746         |
| <b>Long-term financial Investments</b>                                            | <b>1,374,907</b>  | <b>1,799,812</b>  | <b>Subsidies, donations and legacies received</b>              | <b>453,968</b>    | <b>1,570,667</b>  |
| Asset management                                                                  | 18,418            | 135,965           | Subsidies pending allocation                                   | 453,968           | 898,152           |
| Third-party loans                                                                 | 1,356,489         | 1,663,847         | Donations of fixed assets                                      | 0                 | 672,515           |
| <b>CURRENT ASSETS</b>                                                             | <b>32,172,247</b> | <b>33,369,050</b> | <b>NON-CURRENT LIABILITIES</b>                                 | <b>3,015,311</b>  | <b>2,361,201</b>  |
| <b>Users and other accounts receivable from the organisation's own operations</b> | <b>4,628,684</b>  | <b>4,310,918</b>  | <b>Long-term debts</b>                                         | <b>3,015,311</b>  | <b>2,361,201</b>  |
| <b>Sales representative and other accounts receivable</b>                         | <b>8,664,504</b>  | <b>4,919,703</b>  | Long-term debt convertible into donations and legacies         | 1,356,489         | 1,663,847         |
| Other receivables from Public Administrations                                     | 8,664,504         | 4,919,703         | Long-term beneficiaries-creditors                              | 1,658,822         | 697,354           |
| <b>Short-term financial Investments</b>                                           | <b>5,733,974</b>  | <b>10,539,059</b> | <b>CURRENT LIABILITIES</b>                                     | <b>25,726,677</b> | <b>26,433,190</b> |
| Debt securities                                                                   | 5,733,974         | 10,539,059        | <b>Beneficiaries-creditors</b>                                 | <b>18,170,641</b> | <b>17,816,224</b> |
| <b>Cash and other equivalent liquid assets</b>                                    | <b>13,145,085</b> | <b>13,599,370</b> | <b>Commercial creditors and other accounts payable</b>         | <b>347,135</b>    | <b>282,575</b>    |
| Liquid assets                                                                     | 13,145,085        | 13,599,370        | Suppliers                                                      | 68,472            | 23,999            |
|                                                                                   |                   |                   | Miscellaneous creditors                                        | 61,973            | 38,182            |
|                                                                                   |                   |                   | Other debts with Public Administrations                        | 216,690           | 220,394           |
|                                                                                   |                   |                   | <b>Short-term debt convertible into donations and legacies</b> | <b>7,208,901</b>  | <b>8,334,391</b>  |
| <b>TOTAL ASSETS</b>                                                               | <b>33,633,883</b> | <b>35,904,675</b> | <b>TOTAL NET WORTH AND LIABILITIES</b>                         | <b>33,633,883</b> | <b>35,904,675</b> |

# PROFIT AND LOSS STATEMENT (Extract) in euros

The total amount of aid for projects was **€16,579,450**, broken down as follows: €15,210,269 for international cooperation projects and €1,369,181 for Society of Jesus social projects and other institutions with the same shared mission as that of Entreculturas.

## YEAR-END PROFIT/LOSS

|                                                                                    | 31/12/2024         | 31/12/2025         |
|------------------------------------------------------------------------------------|--------------------|--------------------|
| <b>Income received by the entity from the organisation's own activity</b>          | <b>24,444,918</b>  | <b>22,919,701</b>  |
| User and affiliate fees                                                            | 2,938,765          | 2,629,534          |
| Promotion for fundraising                                                          | 15,311             | 18,218             |
| Income from promotions, sponsors and collaborations                                | 1,197,109          | 2,559,631          |
| Subsidies, donations and legacies allocated to profit and loss for the fiscal year | 20,299,150         | 17,712,911         |
| Subsidies allocated to profit and loss for the fiscal year                         | 11,362,500         | 7,550,496          |
| Donations and bequests allocated to profit and loss for the fiscal year            | 8,936,650          | 10,162,415         |
| Reimbursement of subsidies, donations and bequests                                 | -5,417             | -593               |
| <b>Product sales</b>                                                               | <b>4,378</b>       | <b>16,422</b>      |
| <b>Cash aid and other aid</b>                                                      | <b>-18,318,658</b> | <b>-16,582,113</b> |
| Cash aid and other aid                                                             | -18,317,101        | -16,579,450        |
| Collaboration and governing body costs                                             | -1,557             | -2,663             |
| <b>Other operating income</b>                                                      | <b>0</b>           | <b>11,585</b>      |
| Ancillary income and other operating income                                        | 0                  | 11,585             |
| <b>Staff costs</b>                                                                 | <b>-4,038,913</b>  | <b>-4,165,778</b>  |
| Wages, salaries and related expenses                                               | -3,054,330         | -3,152,367         |
| Social expenses                                                                    | -984,583           | -1,013,411         |
| <b>Other operating expenses</b>                                                    | <b>-2,398,615</b>  | <b>-2,348,371</b>  |
| External services                                                                  | -2,392,617         | -2,348,027         |
| Taxes                                                                              | -5,998             | -344               |
| <b>Depreciation of fixed assets</b>                                                | <b>-31,433</b>     | <b>-36,120</b>     |
| <b>Other results</b>                                                               | <b>120,323</b>     | <b>122,368</b>     |
| Other results                                                                      | 120,323            | 122,368            |
| <b>SURPLUS</b>                                                                     | <b>-218,000</b>    | <b>-62,306</b>     |
| <b>Financial income</b>                                                            | <b>1,607</b>       | <b>2,050</b>       |
| From shares in equity instruments                                                  | 1,607              | 2,050              |





|                                                                                      | 31/12/2024  | 31/12/2025  |
|--------------------------------------------------------------------------------------|-------------|-------------|
| <b>Change in fair value of financial instruments</b>                                 | -154        | 0           |
| Trading portfolio and others                                                         | -154        | 0           |
| <b>Exchange differences</b>                                                          | 26,535      | 9,764       |
| <b>FINANCIAL BALANCE</b>                                                             | 27,988      | 11,814      |
| <b>PRE-TAX PROFIT/LOSS</b>                                                           | -190,012    | -50,492     |
| <b>PROFIT/LOSS FOR THE YEAR FROM ONGOING OPERATIONS</b>                              | -190,012    | -50,492     |
| <b>YEAR-END PROFIT/LOSS</b>                                                          | -190,012    | -50,492     |
| <b>Change in recognised net worth in annual surplus</b>                              | -190,012    | -50,492     |
| <b>Income and expenses attributed directly to net worth</b>                          | -190,012    | -50,492     |
| Financial assets available for sale                                                  | 346,300     | 1,152,182   |
| Subsidies received                                                                   | 453,968     | 890,467     |
| Donations and legacies received                                                      | 0           | 680,200     |
| <b>Change in net worth from income and expenses recognised directly in net worth</b> | 800,268     | 2,722,849   |
| Subsidies received                                                                   | -1,029,126  | -446,283    |
| Donations and legacies received                                                      | -182        | -7,685      |
| <b>Change in net worth from reclassifications of the annual surplus</b>              | -1,029,308  | -453,968    |
| <b>Change in net worth from income and expenses attributed directly to net worth</b> | -229,040    | 2,268,881   |
| <b>TOTAL PROFIT/LOSS, CHANGE IN NET WORTH FOR THE FISCAL YEAR</b>                    | -419,052    | 2,218,389   |
| <b>TOTAL INCOME</b>                                                                  | 24,604,039  | 23,083,327  |
| <b>TOTAL EXPENSES</b>                                                                | -24,794,051 | -23,133,819 |
| <b>YEAR-END PROFIT/LOSS</b>                                                          | -190,012    | -50,492     |



# AUDITING AND TRANSPARENCY

At Entreculturas, our management is submitted to external reviews each year, carried out by highly reputable audit firms. These review processes reinforce our commitment to transparency, accountability and good resource management, providing assurance to our social base, donors, beneficiary communities and partner organisations that the funds we receive are managed responsibly, rigorously and in accordance with ethical principles. **In 2025, our annual accounts were audited by Forward Economics, S.L.P.** The resulting report, published on the Entreculturas website, concludes that the financial statements offer a true view of the organisation's financial position, in accordance with current regulations.

In addition to auditing our annual accounts, at Entreculturas we make a particular effort to ensure transparency in the use of funds allocated to project implementation. To this end, we carry out internal and/or external audits of the projects we manage, in line with the requirements established by funding entities and our own control procedures. **Over the past five years, we have audited 82% of the funds managed for projects.**

In this regard, particular importance is also placed on using internal audits as a tool for learning, monitoring and making ongoing improvements to our management practices. **In 2025, we completed a total of 24 project and/or partnership agreement audits.** When examined by cause, 12 audits were related to Education, four to Gender, three to Mobility, three to Socio-environmental Justice and two to Participation. Audits were mainly carried out in Latin America, where 14 audits were conducted, followed by Africa with five and Europe with two. Two audits concerned regional projects and one audit was related to a project implemented in Asia.

The completed audits covered projects supported by a range of public and private entities, both national and international. These included the Spanish Agency for International Development Cooperation (AECID), the Regional Government of Andalusia, the Regional Government of Extremadura and Madrid City Council, among others. Audits were also carried out in relation to private funders such as Inditex and Accenture, as well as international funders such as DG ECHO and the European Union.

Our financial statements and audit reports are held at Entreculturas' head office and are available to anyone interested.

ces and their good management practices. To read the report, please visit [www.fundacionlealtad.org/ong/entreculturas](http://www.fundacionlealtad.org/ong/entreculturas).



Entreculturas has also been awarded the **Transparencia y Buen Gobierno seal** (Transparency and Good Governance), having met the criteria set out in the Transparency and Good Governance Tool of the Spanish NGDO Coordinator. For further information, please visit [webtransparencia.coordinadoraongd.org](http://webtransparencia.coordinadoraongd.org).

And, last but not least, in 2025, Entreculturas successfully renewed its **EU Humanitarian Partnership Certificate 2021-2027**. This is awarded by the European Union to organisations considered suitable for implementing humanitarian aid projects, following a positive assessment of their application.

# EVALUATING IN ORDER TO LEARN

Evaluation allows us to analyse the results and impact of our programmes and projects through an evidence-based approach. By helping us to identify strengths, as well as areas for improvement, we are able to **design more effective interventions that have a greater impact**. Furthermore, evaluations serve as a tool for transparency and accountability to funding entities, partner organisations and the participating communities.

Over the past five years, we have evaluated 65.7% of the funds allocated to our Cooperation and Global Citizenship spheres. **In 2025, we carried out a total 20 evaluations** of projects and programmes linked to our causes. Of these, we would like to highlight four: **The One Proposal**, which is the Society of Jesus' response to the war in Ukraine. Since the conflict began in 2022, we have supported a total of 150,811 displaced people in Ukraine, Romania, Slovakia, Moldova, Poland and Hungary; **At the Borders of South America**, a programme launched in 2009 with the support of Inditex, through which we have provided comprehensive support to more than 108,000 migrants, displaced people and refugees in Colombia, Venezuela, Ecuador and Brazil; the third phase of the **Work 4 Progress Peru** programme focused on consolidating value chains and promoting entrepreneurship among rural women and young people in Cusco and Amazonia; and the **Safe and Protective Schools** humanitarian action programme in Venezuela, funded by DG ECHO, through which we ensured access to education for 7,888 students at 14 Fe y Alegría schools.

For these, and other evaluations, please visit [entreculturas.org/evaluamos](http://entreculturas.org/evaluamos)



Entreculturas also holds the **Dona con Confianza seal** (Donate with Confidence), awarded by the Lealtad Foundation, a non-profit entity that assesses NGOs based on their transparency in the use of resour-



# 5 JUST CAUSES



At Entreculturas, it is our firm belief that access to quality education is crucial for building the foundations for the just and equitable society we aspire to. Guaranteeing this right involves producing citizens who are sensitive to gender equity, socio-environmental justice, the realities of migration and refuge, and the importance of participating in collective decision-making processes.



# GUARANTEEING THE RIGHT TO EDUCATION

© Laura Lora



## EDUCATION, MORE THAN EVER

In 2025, and for the seventh consecutive year, **the number of children, adolescents and young people without access to schooling worldwide increased, reaching 273 million.** This is due to a combination of factors: population growth, armed conflicts and budget cuts. With just five

years to go to achieve the Sustainable Development Goals (SDGs), it seems unlikely that the aim of universal and inclusive education will be achieved.

To make matters worse, the announcement by the Trump administration at the beginning of the year that **US international development aid funding would be suspended** had an immediate effect on the lives of millions of people in vulnerable situations. These cuts have weakened access to essential services such as education, healthcare, protection and psychosocial support in communities that were already highly vulnerable.

In response to this situation, Alboan and Entreculturas, together with the Xavier Network and the Jesuit Social Sector in Spain, launched a campaign to **support and show solidarity** with our international partner networks affected by the cuts. Simultaneously, and without giving up hope, a global coordination mechanism was set up to prioritise the most urgent needs and continue standing alongside the most vulnerable people.

© Rodolfo Churión



## UPHOLDING THE RIGHT TO EDUCATION

Against a backdrop of global uncertainty, at Entreculturas we remain committed to implementing our education programmes. We thus continued to promote educational inclusion in Bolivia, Ecuador and Peru via **Educuar es Incluir** (Education

mean Inclusion), and in Guatemala through the **Local Office Challenge** initiative led by our local offices. Through the **Generating Opportunities** programme, supported by Inditex, we improved the social and employment prospects of 64,000 people in 12 countries across

Latin America, Africa, Asia and Spain. With a similar objective, the **Towards a Digital and Sustainable World** initiative – the result of our strategic partnership with Accenture – helped improve the digital and technical skills of 57,000 people in Argentina, Bolivia, Brazil, Colombia, Ecuador, Mexico, Peru, Spain and Venezuela. We also developed this focus on skills for employment through a **Technical Training agreement in Bolivia**, co-funded by AECID; Sedatex's social action programme **Weaving Futures** in Peru, Bolivia, Guatemala, Argentina and Venezuela; and our collaboration with Food for the Poor on the **Generating Opportunities for a Committed Youth** programme, through which we supported more than 25,000 people in Guatemala, El Salvador and Honduras.

With the support of the European Civil Protection and Humanitarian Aid Operations Directorate-General (DG ECHO), we implemented a range of initiatives in **Venezuela** that focused on ensuring access to education for 7,888 students at 14 Fe y Alegría schools. In Colombia, through an action called **Creer: comunidades resilientes, escuelas resilientes** (Believe: resilient communities, resilient schools), we helped over 1,700 students stay in school.



## GUARANTEEING EDUCATION IN EMERGENCIES

During the 2025 Global Action Week for Education (GAWE), the **Global Campaign for Education (GCE)** –a coalition led in Spain by Ayuda en Acción, Educo, Entreculturas, Madre Coraje and Plan International– focused on the urgent need

to guarantee Education in Emergencies as a means of protecting children and adolescents by providing them with future opportunities in situations of conflict, climate crises and natural disasters. Our main demand was for **governments to increase their financial commitment to Education in Emergencies**, allocating at least 10% of humanitarian aid funds to this cause, and to invest in resilient infrastructure, mental health, teacher training and educational resources.

More than **8,000 students, teachers and members of civil society** in Spain took part in GAWE under the slogan “Enciende la educación, apaga la emergencia!” (Light up Education, Switch off the Emergency!) and participated in events in parliaments, awareness-raising activities and public-space actions.



© Jesús Reyes



## 70 YEARS OF EDUCATING HEARTS

In 2025, **Fe y Alegría** celebrated its **70th anniversary** as an International Movement for Popular Education and Social Promotion. Founded in 1955, Fe y Alegría now has 1,783 educational centres, 98 educational radio institutes and 31 radio stations, and supports more than 826,000

people in 23 countries across Latin America, Europe and Africa. In 2025, together with Alboan, we launched a new cycle of the **Institutional Strengthening Programme (ISP)**. With almost two decades of experience, the programme supports national Fe y Alegría organisations and their networks in consolidating their identity and sustainability. It does so through initiatives that focus on diversifying funding sources and designing strategic processes that enable entities to develop the capacities they need to pursue a more in-depth educational and social mission.

© David Pérez



## STRONGER FINANCIAL COMMITMENT

From 30 June to 3 July, Seville hosted the **4th International Conference on Financing for Development**, a key event that brought together governments, international organisations, civil society, the private sector and a range of other voices. Participants reflected on the global economic system, reviewed financing options for the 2030 Agenda and put forward structural transformations that ensure the achievement of the Sustainable Development Goals. At Entreculturas, and working in coordination with the International Federation of Fe y Alegría and the GCE, we actively participated in various advocacy, mobilisation and dialogue spaces, with the aim of contributing our experience, strengthening alliances and continuing to promote a **fairer, more inclusive global economy centred on people**.

A highlight of our participation was the side event “Financiar el futuro: pongamos la educación en el centro de la reforma de la arquitectura financiera internacional” (Financing the Future: Putting Education at the Centre of Reforming the International Financial Architecture), co-organised by Fe y Alegría together with other networks including **Malala Fund, FEMNET, GCE, ActionAid and Latindadd**. Another key aspect of our participation in Seville was the involvement of **young people from the Generation 21+ Network**, with 10 representatives attending the conference. They took part in the **Feminist Forum**, the **Civil Society**

Forum and the **Global Children & Youth Conference**, speaking out on the urgent need to invest in education and ensure meaningful youth participation.

Forum and the **Global Children & Youth Conference**, speaking out on the urgent need to invest in education and ensure meaningful youth participation.



## EDUCATION IS FUTURE

In the 2025 edition of our **Red Chair** campaign, we warned that, without urgent and meaningful action, the world will fail to deliver on its promise to guarantee the right to inclusive, equitable and quality education for everyone by 2030. We substantiated this statement in the **report called “Lo**

**prometido es deuda”** (What Was Promised Is Owed), in which we identified the main causes for this lack of progress: insufficient education funding, a shortage of teachers, inequalities based on gender and socio-economic status, and the digital divide. **Heyda Escobar**, a former Fe y Alegría Honduras student, and **Lidia López**, project manager for the same organisation in Honduras, joined us at the press conference. After, and together with **Casimir Ralongar**, Fe y Alegría Chad’s project coordinator, they visited our local offices in Valladolid, León, Valencia, Galicia, Asturias, Barcelona and Córdoba. Red Chair, which also marks the start of the academic year, was the theme we chose to **launch our TikTok channel**. For this, we were joined by our ambassadors, **Rozalén and Beatriz Romero**, who added their voices to our message that education is future.



## COMMITTED TO SUSTAINABLE DEVELOPMENT

Through the **4.7 Movement** –a consortium made up of Entreculturas, Alboan, InteRed and ON-GAWA, with the support of AECID– we continued working to strengthen the capacities of actors involved in Education for Sustainable Development

and Global Citizenship (ESDGC) and advance towards achieving SDG 4, Target 4.7. Over the course of 2025, we taught a range of courses, distributed educational materials, designed and implemented a tool to assess students’ ESDGC-related competencies, and launched the “En Ruta 4 punto 7” (En Route to 4 Point 7) campaign on social media. In terms of policy and social advocacy, we organised multi-stakeholder events and dialogue forums, took part in **Global Education Week 2025 – Hope in Action!** – and held strategic meetings with public authorities in regions including Extremadura, the Basque Country and Navarre to present reports on teacher training in ESDGC in their respective regions.



# DEFENDING REFUGEES AND MIGRANTS

© Irene Galera



© Luis Soto



## 1.42% OF THE WORLD'S POPULATION IS DISPLACED

Global forced displacement saw a slight drop in 2025 for the first time in more than a decade. According to the latest UNHCR report, the total number of people forced to flee their homes stood at **117.8 million** at the end of the year, 4% fewer than in 2024. However, the figure remains historically high: one in every 70 people worldwide lives in displacement. Sudan, Ukraine, Venezuela, Afghanistan, the Democratic Republic of the Congo and Syria accounted for the largest population movements.

In the **Democratic Republic of the Congo**, the escalation of the conflict in North Kivu triggered a new wave of displacement. At Entreculturas, we

made an appeal for peace and for civilians to be protected. In **Sudan**, as the war entered its third year, we continued to support – through JRS – the humanitarian response in neighbouring countries such as Chad and South Sudan. In **Syria**, the emergency programme launched following the 2023 earthquake has become an integrated humanitarian response reaching more than 10,000 people in Aleppo, Homs and Jaramana. It provides healthcare and educational support, as well as leadership, emotional management and peaceful conflict resolution programmes for young people and adults. In **Ukraine**, as the war entered its fourth year, the One Proposal programme – the coordinated response of the Xavier Network and JRS Europe – has supported 150,811 displaced people since 2022 and provided over 822,000 individual services in Ukraine, Romania, Slovakia, Poland and Hungary.

In 2025, the programme strengthened its work in education, psychosocial support, accommodation, legal assistance and community integration.

In response to the extremely serious situation in **Gaza**, we joined the Jesuit Social Sector's call for peace and, together with Amnesty International, Mundo Cooperante and Save the Children, also called for urgent humanitarian access and a permanent ceasefire.



© JRS Kenya



© Karim Ghazleh

## RESPONDING TO CRISES

Despite the challenging context created by **international budget cuts, particularly funding from the US**, in 2025 we managed to keep our cooperation and humanitarian action programmes up and running in some of the world's most vulnerable contexts.

In **Kenya**, with the support of DG ECHO and working alongside JRS, we continued to promote access to quality, safe and inclusive primary and secondary education for refugees in the Kakuma and Dadaab refugee camps, where we support more than **120,000 people**.

The programme helps to sustain **66 schools** – where class sizes can exceed 100 students – and

directly supports over **1,200 teachers** through training and ongoing support. It also promotes safe learning spaces and the psychosocial wellbeing of students at risk.

In Latin America, the **On the Borders of Latin America** programme, developed together with JRS and with the support of Inditex, marked 16 years of responding to the displacement crisis in **Colombia, Venezuela, Ecuador and Brazil**.

Since the outset, we have supported more than **108,000 displaced people, refugees and migrants**. In 2025, the programme accompanied **6,058 people** by offering education, legal assistance, migration regularisation and psychosocial support.

In **Lebanon**, we completed the third year of our agreement with AECID for the comprehensive protection of Syrian refugee children. Via **five schools** run by JRS in Baalbek, Bar Elias and Burj Hammoud, **2,090 children** gained access to free, quality education, with safe spaces, food, hygiene facilities and psychosocial support. In addition, more than **500** vulnerable Syrian and Lebanese **women** took part in a livelihoods project, receiving vocational training and tools to help them become self-reliant.



In **Morocco**, thanks to funding from the European Union and funds raised by our local offices through the Local Office Challenge initiative, we supported local organisations in ensuring access to basic services – healthcare, legal assistance, education and support for essential needs – for over **5,000 migrants and refugees** in the country’s northern region (Tangier, Tetouan, Al Hoceima, Nador and Berkane). These included almost **200 unaccompanied minors and around 100 women who had survived violence**.

© Paula Gómez



## OUR SUPPORT IN SPAIN

Entreculturas’ work supporting refugees and migrants also extends across Spain, where we support various initiatives that focus on welcoming and social inclusion. Through the **GO: Generating Opportunities** programme, developed with Inditex, we support the work of the **Jesuit Migrant**

**Service (SJM)** network in ten regions and in Melilla, providing a welcome and comprehensive support – legal, employment-related, training and healthcare – to migrants and refugees. This is done through a community-based approach that promotes solidarity networks and strengthens the social fabric of host neighbourhoods.

Together with the Roviralta Foundation, we support **Atalaya Intercultural’s** project in Burgos, which works with vulnerable migrants by providing support to meet basic needs, legal and employment guidance, language learning and spaces for social interaction.

Together with the **Carlos Sunyer Foundation**, we formalised an agreement to support **Camino de Inclusión** (Paths of Inclusion), an initiative led by **Pueblos Unidos** in Madrid. This initiative contributes to the social and job market integration of migrants through training in sectors with high demand for workers – cooking, care for older people, cleaning and food handling. The programme trains at least **280 participants a year**, 65% of whom are women.

© Jesús Reyes



## TOWARDS A WELCOMING EUROPE

In terms of policy advocacy, 2025 was marked by our active efforts to denounce setbacks in European migration and asylum policies. Together with other organisations, we deemed the European Commission’s proposal to **accelerate returns to third countries** and establish return centres

outside the European Union as illegal and inhumane, given the serious risks it poses to people by exposing them to flagrant human rights violations.

On International Migrants Day, we also joined the **“Stop the Inhumanity at Europe’s Borders!”** campaign to denounce the inhumane and degrading way migrants are treated, and to call on Europe to uphold its humanitarian values.

Meanwhile, **SJM** published its **2024 Immigration Detention Centres (CIE) Report: Roots Behind Walls** – with the support of Entreculturas – to denounce the living conditions in Foreign Nationals Internment Centres and the use of deprivation of liberty as an institutional response to irregular migration. This reality contradicts the values we claim to uphold and demands a bold and consistent policy response grounded in human rights.



## RAISING AWARENESS TO DRIVE CHANGE

Given the alarming fact that **one in five children worldwide lives in a conflict zone**, we advocate for education as a space of safety, welcome and future through our **Refuge School** campaign. To do so, we drew on the first-hand testimony of **Obed Ombuna**, JRS Regional Education Coordinator in East Africa, who shared the example of the Kakuma and Dadaab refugee camps in Kenya, where school is the only safe and structured space that allows children not only to learn but also to regain a sense of normality and hope.

The campaign was covered in the media via **Cadena SER and El País**, and an installation at the **Casa Decor** exhibition brought this message to a wider audience. The **Education Is Their Best Defence** report complemented the campaign with figures and evidence to support advocacy and social and political engagement.

Once again, **Paths of Hospitality**, under the slogan “Hospitality Is the Way”, mobilised thousands of people across Spain – in Gran Canaria, Madrid, Valencia, Burgos, Gipuzkoa, Valladolid and Vigo – as well as in different parts of the world, in a **global call for a culture of welcome and inclusion**. Our local offices also organised film forums, gave talks on human trafficking and on the new law on immigration, and offered awareness-raising activities in educational centres.



# PROMOTING SOCIO-ENVIRONMENTAL JUSTICE

© Devyanira Hernández



## CLIMATE EMERGENCIES: THE DANA AND MYANMAR

A year after the DANA (High-level Isolated Depression) devastated the Region of Valencia – as well as parts of Aragon, Castile-La Mancha, Andalusia and Catalonia – the Jesuit organisations working in the area (Centro Arrupe, Escuelas San

José, Nazaret Alicante, Entreculturas Valencia, SJM Valencia and Ecce Social) assessed the results of the progress made. Through the different response actions following the disaster, we **directly supported and accompanied over 3,434 people** (food distribution and emergency aid, the reconstruction of spaces, welcoming, psychosocial support and mutual support networks). **More than 7,661 people also took part in other actions** which, although indirect, contributed to the wellbeing and social recovery of the affected population (including solidarity events such as charity races, as well as spiritual care and listening activities such as vigils and support groups).

On the other side of the world, the earthquake that struck **Myanmar** in March, killing more than 3,700 people, further increased the vulnerability of a large part of the population, particularly in rural areas. Through the Xavier Network, of which Entreculturas is a member, and together with our partner organisations on the ground, we launched an emergency response to **ensure immediate humanitarian aid**, which included the distribution of food, drinking water, medical supplies and materials to build temporary shelters.

© Alboan



## ON THE ROAD TO COP30

Held in Brazil, the 30th Climate Change Conference put Amazonia at the heart of its symbolic setting, with young people among its most active voices. Ahead of the summit, we took part alongside the **Generation 21+ Network** at the **Climate Justice Camp** in Mexico, which brought together

200 young people from over 60 countries to develop joint strategies for climate and social justice from the perspective of the Global South. For its part, **Fe y Alegría** arrived in Belém

with its demands already well defined and with a youth delegation made up of Beatriz da Silva (Brazil) and María Camila Rodríguez (Colombia), who brought the voice of education to the international negotiations.

As part of the **Jesuits for Climate Justice Campaign**, a delegation from the Society of Jesus took part both in the official “Blue Zone” and in the People’s Summit. The delegation consisted of almost 30 people, including Jesuits, universities, NGOs and the International Federation of Fe y Alegría. The campaign concluded on 20 November with the delivery of a statement to COP30 President Ambassador André Corrêa do Lago, which called for climate financing mechanisms that do not create further debt for developing countries.

The summit concluded with the **Mutirão Global** document, an agreement which, as in previous editions, drew mixed feelings: real progress has been made, but falls short of the scale of the crisis.



## YOUNG PEOPLE AND ENVIRONMENTAL EDUCATION

Climate action among young people also gained momentum in Spain. We took part in **LCOY Spain 2025** (Local Conference of Youth on Climate Change), held in Granada, where over 100 young people from across the country – including Gabriela and Luzmy Sánchez, representatives of the

Entreculturas Activist Group – agreed on key conclusions that contributed to shaping Spain’s position ahead of COP30.

Entreculturas launched the **Cuidamos la Tierra** (Caring for the Earth) activity to be used in schools. The aim is to help bring environmental justice into the classroom and encourage children, adolescents and young people to celebrate Earth Day with awareness, creativity and commitment. At an institutional level, and through the 4.7 Movement, we promoted a key dialogue among organisations in the sector to reflect on the future of **Environmental Education for Sustainability (EAS)** in Spain. By bringing together more than a dozen people committed to transforming education, we reflected collectively on the current state of EAS, the main challenges it faces and the actions needed to strengthen it.



## FOSTERING RESPONSIBLE BUSINESS PRACTICES

2025 was marked by efforts to defend European regulations on corporate sustainability. Through the **Plataforma por Empresas Responsables (PER)** (Platform for Responsible Business), of which we are a member, we raised concerns

about the risks posed by the simplification package known as the **Omnibus Directive**. The European Commission presented it as a way of reducing the administrative burden on businesses, but in practice it raises the thresholds for the application of the Corporate Sustainability Due Diligence Directive and the Corporate Sustainability Reporting Directive (CSRD), excluding thousands of companies from its scope.

Along similar lines, we actively took part in the **Foro Social de la Moda** (Fashion Social Forum). This space for dialogue between businesses, trade unions and civil society organisations is working towards a fairer textile industry across its entire value chain. By increasing our shareholding to €50,000 and taking an active part in its General Assembly, we also reinforced our longstanding partnership with **FIARE Banca Ética**. In Zaragoza, our local office was recognised by FIARE and it signed a new agreement with Ibercaja, showing how ethical finance can also help build partnerships at local level.



## SUSTAINABLE DEVELOPMENT PROJECTS IN LATIN AMERICA AND THE CARIBBEAN

In **Ecuador**, together with **Atlas Copco** and its **Water for All** initiative, we launched a project to ensure access to safe drinking water at the Juan

Pablo II Educational Centre in El Carmen, Manabí. This combined technical water treatment solutions with community training. In Peru's Amazonia region, we renewed our partnership with **NATRA** to continue creating sustainable economic opportunities for families growing cocoa. The month of May saw the end of the third phase of the **Work 4 Progress** programme, funded by the **"la Caixa" Foundation** and implemented by CCAIJO, SAIPE, Fe y Alegría Peru and Acción Contra el Hambre Peru. In total, 611 people took part in ventures focused on dairy products, maize, rural tourism, and banana and honey production in Quispicanchi and Condorcanqui, while Fe y Alegría also certified the vocational skills of 100 young people

and women. Hand in hand with this, the **circular economy partnership funded by AECID**, with the same partners and the AVSI Foundation, benefited 3,107 people: 723 families saw their income increase; 741 moved towards regenerative farming practices; 12 organisations introduced gender quotas into their statutes; and 32 businesses gained access to financing.

Still in Peru, we began a new partnership with textile company **Baimara**. We are linked by a common goal to promote sustainable businesses and to strengthen the skills and capacities of women living in rural areas. To this end, we supported women weavers in the Quispicanchi province to produce textiles, making the finished products available through our online shop. In **Paraguay**, and together with the Centro de Estudios Paraguayos Padre Antonio Guasch (CEPAG), we launched the **"Transición socio ambiental con equidad"** (Socio-environmental Transition with Equity) project. This focused on strengthening family farming, organisational capacity to access markets, and leadership by women and young people in community environmental governance. And in **Haiti**, with the support of the **Mutua Madri-leña Foundation**, we launched a food security project based on sustainable chicken farming at the Saint Ignace de Loyola school in Bedou and Mon Foyer school in Carice, in the North-East Department.



## CARING FOR OUR COMMON HOME THROUGH EDUCATION

In 2025, under the Ecology strand of the "Towards a Digital and Sustainable World 2" programme we are implementing with Accenture, we worked with Fe y Alegría to design a **framework to help its educational institutions adopt an integral**

**ecology approach to school management**. The aim is, specifically, to strengthen the skills of school leadership teams so they can inspire and mobilise the entire educational community towards a kind of management that is mindful of and committed to caring for our common home. Schools are an ideal setting for fostering processes of change and nurturing a new generation of citizens that is committed to the environment.

This same approach inspired the **Ecuador Local Office Challenge**, an initiative through which our local offices organised a range of activities throughout the year. These included charity concerts, solidarity weeks in educational centres and awareness-raising talks with the aim of raising funds for the **"Bosque-escuela" forest school project in El Sade**, Ecuador. The goal of the initiative is to introduce an agroecological teaching approach at the Sagrado Corazón de Jesús school in Esmeraldas province, enabling 179 students to learn through direct contact with Nature.

# PROMOTING GENDER EQUITY

© Julio Pérez



## THE LIGHT OF GIRLS: A PROGRAMME THAT PROTECTS AND TRANSFORMS

In a world in which 640 million women were forced into marriage before reaching adulthood, 230 million underwent female genital mutilation during childhood and 370 million girls experien-

ced sexual violence, the **LIGHT of GIRLS** programme is more necessary than ever. Between 2024 and 2025, and together with **Fe y Alegría** and **JRS**, we supported over **4,000 girls** across 11 countries in Latin America (Guatemala, Nicaragua, El Salvador, Honduras, Peru and Haiti) and Africa (Chad, Kenya, Uganda and the Democratic Republic of the Congo). We ensured they had access to safe school environments and provided psychosocial support so they could understand their rights, build their self-esteem and shape a future free from violence.

Since the programme was launched in 2012, more than **71,000 girls** have taken part in the initiative. It has shown that when education is combined with protection and a space to be heard, it can become the most powerful tool for tackling gender inequalities from childhood and beyond.

© Elisa García



## GIRLS TAKE THE FLOOR IN GENEVA

2025 was a particularly active year for **The LIGHT of GIRLS** awareness-raising and advocacy campaign, and was marked by a historic milestone: in January, five girls – from Peru, Chad, Guatemala, South Sudan and Spain – travelled to Geneva to submit **83,160 signatures to the Office of the**

**United Nations High Commissioner** for Human Rights.

There, they addressed the UN Working Group on discrimination against women and girls, shared their experiences of the realities faced by girls in their communities and put forward concrete solutions to forms of violence such as child and forced marriage, sexual violence, female genital mutilation and exploitation.



“I have to admit, I felt happy when I handed over those signatures, because they represent the voices of thousands of girls,” said Josefina Tiu Pu, a young Indigenous woman from Guatemala.

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The trip, which took months of preparation, involved more than 100 girls from 10 countries taking part in local workshops and global online sessions to turn their experiences into concrete demands. It also paved the way for an equally ambitious call for action as the campaign launched a petition calling on the **United Nations** to proclaim an **International Day for the Eradication of Child, Early and Forced Marriage**, a practice that forces 12 million girls into marriage every year.

The **LIGHT of GIRLS** campaign also took part in the **Conference on Financing for Development** in Seville, joining **Fe y Alegría International**, the **Malala Fund**, **Latindadd**, **ActionAid**, **FEMNET** and the **Global Campaign for Education** in the **Financing Futures** space, where we called for fair, gender-responsive education financing.

Throughout the year, the **Voices for a Cause** podcast, presented by the writer Julia Navarro, dedicated several episodes to the realities faced by girls in different countries. These featured contributions by Elvia Lavado, Director of the **Fe y Alegría Peru** school network, Sofía Gu-



tiérrez, Head of Public Engagement at Fe y Alegría Guatemala, and Dorothy Estrada-Tanck, an expert with the UN Working Group on discrimination against women and girls. The **LIGHT of GIRLS travelling exhibition** also continued its tour of local offices, educational centres and institutions across Spain. It was visited by more than **10,000 people** in cities including Córdoba, Burgos, León and Cantabria, while its virtual version attracted almost **9,000 visits**.

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## 8 MARCH AND 25 NOVEMBER TWO KEY DATES FOR ADVOCACY AND AWARENESS-RAISING

On **8 March**, International Women's Day, Entreculturas and Alboan turned the spotlight on women in the **Democratic Republic of the Congo**,

where decades of armed conflict have been fuelled by the mining of coltan and other mineral resources. In the Kivu region, which is the epicentre of the violence, over **400,000 women and girls** have been victims of sexual violence used as a weapon of war.

For the past seven years, the **"Mujeres en Marcha"** (Women on the Move) programme has helped survivors recover from their physical and emotional scars, provided access to health and psychosocial services and supported their livelihoods. The 8 March event also provided an opportunity to connect this situation with that of **migrant women in Spain**, highlighting, together with Pueblos Unidos, how care work and migration intersect in the lives of thousands of women who cross borders in search of a dignified future.

Then, on **25 November**, the International Day for the Elimination of Violence against Women, our focus shifted to Amazonia, where **women environmental and Indigenous land defenders** are doubly vulnerable: they are negatively affected both by the patriarchal system and by the risks involved in defending nature against economic interests, turning these women into targets.

© Julio Pérez



## WOMEN TEACHERS, WOMEN ROLE MODELS

Two programmes complemented our commitment to gender equity through education in 2025. The first, **The LIGHT of TEACHERS**, reinforces our conviction that investing in women teachers

means investing in the future of girls. In Chad, Uganda and the Democratic Republic of the Congo – contexts marked by humanitarian crises and forced displacement – the programme provided **university training scholarships to 36 teachers** working alongside JRS, and offered **professional development programmes to 161 women teachers** from Fe y Alegría. This enabled them not only to strengthen their teaching skills but also to take on leadership roles in their communities.

The second programme, **Voy a Ser** (I Will Be), now in its fourth year, implemented together with **Fe y Alegría** with the backing of the publishing house **Santillana**, supported **24 Indigenous girls and young women in Guatemala and 19 in Peru**. They finished their studies, developed digital skills and strengthened their social and emotional skills. Beyond the figures, the programme has achieved something perhaps even more difficult as it has positively changed the way many families now view the value of educating girls. For them, seeing their daughters become community role models is the most powerful proof that education can transform lives.



## REVIEWING AND STRENGTHENING OUR COMMITMENT

For us at Entreculturas, ensuring consistency between what we advocate and what we put into practice is a non-negotiable principle. That is why, in 2025, we completed the **evaluation of our 1st Equality Plan** – in place since 2022 – with

the aim of measuring its real impact on our organisational culture and day-to-day practices. The results were encouraging. In **recruitment and hiring**, the proportion of women working part-time decreased and perceptions of equal opportunities improved.

In terms of **job classification and pay**, objective criteria for evaluating roles were consolidated, along with a more transparent pay model that had no significant gender pay gaps. As for **career progression**, the number of women in positions of responsibility and on the management team increased. In addition, **87% of staff took part in training** on gender equality, and specific protocols for preventing harassment and gender-based violence were approved and disseminated. The **Gender Committee** gained greater visibility and recognition within the organisation, becoming a key point of reference.

Among the challenges identified by the plan for the next cycle are the continued prevalence of part-time work among women, barriers to a work-life balance linked to career progression and the need to strengthen transformative leadership at all levels.



# STRENGTHENING PARTICIPATION AND GLOBAL CITIZENSHIP

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## 14TH EDITION OF “RUN FOR A CAUSE”

More than 17,000 people took action during the first half of the year across 14 Spanish cities to defend the right to education of children living in emergency contexts such as those of war, forced displacement and climate crises. The **14th edition**

of our **Run for a Cause solidarity race**, organised together with Alboan, took place in Bilbao, Madrid, León, Valladolid, Logroño, Pamplona, Vitoria, Seville, Burgos, A Coruña, Santander, Zaragoza, Gijón and Vigo. The funds raised went towards education projects in Lebanon, Tanzania and Chad, as well as communities affected by the floods following the DANA in Valencia.

Over **850 volunteers** contributed their time, skills and efforts to making the race possible, with 70 partner companies also supporting the initiative, including Deloitte, Mapfre and Fiare Banca Ética at national level.

**School races** were also held in Gijón, Cádiz, Oviedo, Vigo, Badajoz, Valencia and Jaén, giving both students and their wider school communities the opportunity to join the effort to guarantee the right to education in emergency contexts.

This year, the race gained greater visibility through innovative partnerships that took it beyond parks and traditional running routes. Thanks to agreements with **Metro de Madrid**, **EMT** and the outdoor advertising company **JCDecaux**, the campaign reached people across the city, with its message appearing on buses, metro carriages and billboards.

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## FAR-REACHING VOICES

**Voices for a Cause**, Entreculturas’ podcast hosted by writer and journalist **Julia Navarro**, broadcast **42 new episodes** in 2025. Among this year’s guests were Defence Minister **Margarita Robles**, writer **Rosa Montero**, journalist **Nativel Preciado**,

activist **Paloma Freestyle**, actor **Ahmed Younoussi**, Provincial of the Society of Jesus in Spain **Enric Puiggròs SJ** and journalist **Patricia Simón**, alongside other voices from the worlds of culture, publishing and solidarity sport. The podcast plays an important role in raising awareness and bringing audiences closer to issues related to international cooperation and global justice. In Julia Navarro’s words, each episode is “a window onto realities that concern us all.”



## YOUNG PEOPLE WHO TRANSFORM

Our **Youth Solidarity Network (RSJ)** kicked off the new school year with a series of opening assemblies, bringing together 337 young people, along with 52 educators, volunteers and members of Entreculturas’ technical and support teams. Under the slogan **Cambia el foco** (Change the Focus), these spaces for dialogue and reflection invited students and teachers to examine today’s climate of disinformation, **strengthen critical thinking** and rethink how we receive, interpret and share information. Through workshops, interactive activities, treasure hunts and spaces for group creativity, the teams

worked on developing solidarity initiatives for their schools. Peaceful coexistence, networking and youth participation were key pillars across all the regions.

The **RSJ Activist Group** took a further step by participating in the **European Youth Event 2025** at the European Parliament, where young people from across Europe came together to discuss the future of the continent and develop concrete policy proposals. Hand in hand with this, young people from the **Generation 21+ Network** took part in in-person gatherings in the **Dominican Republic** and **Peru**, strengthening the ties among young people committed to social change across Latin America, Africa and Europe, while further developing their advocacy strategies.

In the formal education sector, the **Educa en Global** (Teaching Globally) project – developed with the support of AECID in partnership with the SAFA Foundation and BeForget – conti-



nued to apply **Challenge-Based Learning (CBL)** and **Service-Learning (SL)** methodologies in the classroom. These approaches aim to foster a creative and hopeful outlook among students in the face of global challenges. As a curriculum-based and assessable initiative, its impact goes beyond one-off awareness-raising activities, making global citizenship an integral part of everyday learning.

In parallel, and for the second year in a row, entities within the **Jesuit Social Sector** continued working on a research project aimed at creating a **participatory intervention model for adolescents and young people in situations of social exclusion**. Led by Entreculturas, this initiative emerged from the need to foster youth participation within entities and their actions. As part of the process, an assessment was carried out with the participating adolescents, young people and educators with the aim of identifying the challenges and underlying factors that hinder their engagement in social initiatives. Based on these findings, a shared intervention model was developed. In addition, a practical **toolkit** (focus group questionnaires, games, and activities for individual and group work, etc.) was created to help implement the new model into the organisations.



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## VOLUNTEERING: COMMITMENT AND TRANSFORMATION

Under the umbrella of our **VOLPA** long-term international volunteering programme, a total of **14 volunteers** travelled to **nine countries** in Latin America (Chile, Ecuador, Peru, Guatemala, Bolivia, Honduras, the Dominican Republic and Brazil) and Africa (Kenya) in 2025, where they contributed to the work of our partner organisations through listening, accompaniment and mutual learning.

**Experiencia SUR**, a short-term programme for staff and teachers within the Society of Jesus,

brought together **seven participants** in its 2025 edition, who returned with a special connection and commitment to **Guatemala, Paraguay and Peru**.

Solidarity could also be strongly felt across our local offices. The **PortAmérica** Festival in Vigo welcomed Entreculturas for the **13th consecutive year**; **COODEFEST** in León once again provided a space for social organisations to come together; our Burgos office took part in the University's **Solidarity Week**; in Catalonia, Entreculturas participated in the **Half Mara-**

**thon Expo**; in Extremadura, the exhibition **“El riesgo de una historia única”** (The Danger of a Single Story) was inaugurated at Virgen de Guadalupe School; in Valladolid, connections were forged with young people from the **Centro Loyola**; and in Córdoba, Entreculturas was awarded the **Cervatillo de Plata**, recognising its longstanding work in the city.

At the end of the year, we launched the **“Es el momento de cambiar el mundo: hazte voluntario/a”** (It's Time to Change the World: Become a Volunteer) campaign, with the aim of highlighting the crucial role volunteers play in building a fairer, more caring and inclusive society. Through this initiative, we sought to **highlight volunteering as an experience of commitment, connection and transformation**, capable of making an impact both on the communities supported and on those who take part.



## SOWING TOGETHER

From 3 to 5 October, and to celebrate Entreculturas' **25th Annual Meeting**, more than 240 people from different cities across Spain, connected to **Entreculturas, Amoverse, Atalaya Intercultural, Pueblos Unidos, Red Íncola, SJM Valencia and Alboan**, gathered in El Escorial under the slogan

*“Sembrar justicia, sostener la esperanza”* (Sowing Justice, Sustaining Hope). Over the course of three days, the meeting focused on the 50th anniversary of the 32nd General Congregation and its Decree 4 –the Society of Jesus' historic commitment to faith and justice– through workshops, dialogue and moments of reflection that renewed a shared sense of community and mission.

When it came to corporate partnerships, **Empresas por una Causa** (Businesses for a Cause) celebrated its 10th anniversary. Today, **more than 250 companies and institutions** are part of the programme, helping to ensure access to education, equality and social justice in the countries where we work. In 2025, we also assessed the extent to which IBEX 35 companies are aligned with the 2030 Agenda, concluding that, while significant progress has been made, much remains to be done for sustainability to become a genuine practice rather than remain simply a commitment on paper.

Finally, drawing on our longstanding experience in transformative education, Entreculturas took part in the group process of developing the new **Framework for Education Transformation and Global Justice** led by the **Development NGO Coordinator**. The framework is intended as a reference document for the sector as a whole and seeks to update the foundations and methodologies of Development Education within Spanish development cooperation.



# OUR AGREEMENTS, PROGRAMMES AND PROJECTS



# AGREEMENTS AND PROGRAMMES



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## RESPONDING TO USA FUNDING CUTS

In 2025, the Jesuit Refugee Service (JRS) and Fe y Alegría operated in a critical global context due to **drastic cuts to humanitarian funding and the freezing of USA federal funds**.

These cuts severely undermined access to essential services such as education, healthcare and protection for communities facing high levels of vulnerability.

In response, JRS and Fe y Alegría, together with the Xavier Network – of which Entreculturas is a member – activated a global coordination mechanism to **prioritise the most urgent needs and mitigate the impact of the cuts**. Thanks to this international campaign, we were able to attend to over 100,000 people.



© JRS Moldova

## EMERGENCY IN UKRAINE: ONE PROPOSAL

In 2025, as part of the One Proposal programme – the Society of Jesus' response to the war in Ukraine, coordinated by the Jesuit Refugee Service (JRS) Europe and supported by organisations within the Xavier Network – we continued working in **Ukraine, Romania, Slovakia, Poland and Hungary**, adapting our response to this protracted crisis that has been ongoing for four years.

Since 2022, **we have accompanied 150,811 displaced people and provided more than 822,000 individual services**, combining emergency humanitarian assistance with medium- and long-term support focused on protection, psychosocial support and integration. In 2025, we further strengthened our work in education, psychosocial support, accommodation, legal assistance and community integration.

## INSTITUTIONAL STRENGTHENING OF FE Y ALEGRÍA

In 2025, **Entreculturas and Alboan** launched a new strategic cycle of the **Institutional Strengthening Programme (ISP)** for the 2025–2027 period. With almost two decades of experience, this programme remains committed to accompanying the different national **Fe y Alegría** organisations and networks as a popular education movement across Latin America, Africa and Asia, supporting them in consolidating their identity and strengthening their institutional sustainability through an approach based on flexibility, dialogue and mutual trust.

Our work is centred on social and environmental sustainability, diversifying funding sources, gender equity and strengthening strategic processes to ensure that entities have the internal capacities they need to further pursue their educational and social mission in highly vulnerable contexts.

© Karim Ghazleh



## PROTECTION FOR THE REFUGEE POPULATION IN LEBANON

As part of this AECID-funded agreement, we completed the third year of our support for Syrian refugee children in Lebanon through five JRS-run schools in Baalbek, Bar Elias and Burj Hammoud, **ensuring access to free, quality education for 2,090 children**. The children are provided with safe spaces, daily meals, warm clothing, personal hygiene kits and school supplies, as well as a mental health and psychosocial support programme.

At the same time, more than **500 women** took part in the livelihoods project, a space where both Syrian refugee women and Lebanese women in vulnerable situations are given the opportunity to learn a trade that can provide them with an alternative source of income and, at the same time, a greater role in society.

© Fe y Alegría El Salvador



## THE LIGHT OF GIRLS

In 2025, The LIGHT of GIRLS programme reaffirmed its commitment to the protection and empowerment of girls in highly vulnerable contexts, working in **Latin America (Guatemala, Nicaragua, Honduras, Peru and Haiti) and Africa (Chad, Kenya and the Democratic Republic of the Congo)**. Working alongside Fe y Alegría and the Jesuit Refugee Service, the programme focused on removing the barriers that prevent girls from living free from violence.

Through psychosocial support and the creation of safe school environments, **in 2025 the programme helped more than 2,400 girls to recognise their rights and strengthen their self-esteem**, turning education into a tool for protection, and promoting cultural change to end structural gender inequalities from childhood onwards.

## THE LIGHT OF TEACHERS

The LIGHT of TEACHERS is becoming established as a strategic initiative to reinforce quality education through direct support to women teachers, particularly in regions affected by humanitarian crises and forced displacement such as **Chad, Uganda and the Democratic Republic of the Congo**.



© Julio Pérez/Fe y Alegría Guatemala



Over the past year, the programme facilitated **access to university training scholarships for 36 teachers working with JRS**, as well as professional development programmes for 161 women teachers from Fe y Alegría. This training not only strengthened their pedagogical skills but also enabled them to take on community leadership roles. By investing in the training and well-being of women educators, the programme helps ensure the sustainability of the education system and provides girls with resilient female role models who promote gender equity in the classroom.



© DDM Nador

## ASSISTANCE AND PROTECTION FOR MIGRANTS AND REFUGEES IN MOROCCO

Over the course of 2025, we accompanied different local organisations to ensure both **support for migrant and refugee populations** in northern Morocco (Tangier, Tetouan, Al Hoceima, Nador and Berkane) and **access to quality vocational training** for vulnerable local populations in the Nador area.

This work was made possible thanks to different public and private sources of funding (decentralised Spanish cooperation agencies, the European Union and our Local Office Challenge programme). The main areas of intervention were quality healthcare, legal and administrative support, education, assistance for obtaining basic needs (hygiene, food, warm clothing, housing, etc.) and capacity building for key actors within communities, civil society and public institutions. In total, **more than 5,000 people were able to access basic services**, including almost 200 unaccompanied minors and around 100 women survivors of different forms of violence.



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## TO EDUCATE IS TO INCLUDE

In 2025, which was the fifth and final year of this programme, the three countries where it had been implemented (Bolivia, Ecuador and Peru) consolidated their Inclusive Education Models, reaching a total of **14,365 students, of whom 1,372 have some kind of disability**. To achieve this, adapted materials were provided, and training for families was strengthened through the “Positive Parenting” strategy, enabling parents and caregivers to play a leading role in changing attitudes that create barriers to inclusion and providing psychological support at home.

Alongside this, we also helped students to transition to adulthood by strengthening inclusive production units and providing **seed capital for entrepreneurship initiatives**. Furthermore, we promoted regional exchange through a “Dialogue of Knowledge”, where families and technical teams from the three countries shared good practices. It also consolidated teacher training processes that enabled educators to implement curricular adjustments based on the Universal Design for Learning (UDL) approach.



© Yomol A'tel



## GO PROGRAMME: GENERATING OPPORTUNITIES

2025 saw the end of this programme cycle. Supported by Inditex, it involved the implementation of 23 projects, **created opportunities for 63,970 people experiencing poverty, exclusion and displacement across 12 countries** in Latin America, Africa, Asia and Spain. The work, with a gender perspective running throughout, focused on three key areas: narrowing the education gap, supporting migrant populations and offering access to livelihoods.

Against a global backdrop characterised by forced displacement, political instability, the climate emergency and economic crisis, **the programme evolved from simply responding to urgent needs to one that builds more sustainable processes.** This final year reflects the consolidation of the progress made in improving the living conditions of people in the most vulnerable situations, as well as in strengthening their capacities for integration and development within their local communities.

© JRS Ecuador



## ON THE BORDERS OF SOUTH AMERICA

Since 2009, JRS and Entreculturas, with the support of Inditex, have implemented a humanitarian action programme to respond to the displacement crisis in Latin America. The programme began in Colombia and was gradually expanded to Venezuela, Ecuador and Brazil in line with changing migration flows. Throughout this period, **the programme has supported over 108,000 displaced people, refugees and migrants.** In 2025, despite the adverse context characterised by growing needs, cuts to international funding and increasingly restrictive

migration policies, the programme **supported 6,058 people through interventions focused on education and access to rights.** This included legal assistance, guidance on accessing basic services, migration regularisation, psychosocial support and support with life plans.

## TOWARDS A DIGITAL AND SUSTAINABLE WORLD

In 2025, and as part of this strategic partnership with **Accenture**, we worked **with Fe y Alegría in nine countries** (Argentina, Bolivia, Brazil, Colombia, Ecuador, Spain, Mexico, Peru and Venezuela), promoting socio-economic inclusion opportunities for more than 57,000 people. This initiative is set against a regional context with serious challenges when it comes to employment; one that is characterised by persistent gaps in access to training, high levels of informal employment and rapidly changing labour markets that are driven by digitalisation, the transition towards more sustainable economies and the growing impact of artificial intelligence. In response, we **incorporated approaches linked to green jobs, to strengthening digital skills and reinforcing engagement with businesses.**



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## CREATING OPPORTUNITIES FOR ENGAGED YOUTH

In 2025, this three-year programme, developed in partnership with **Food for the Poor**, came to an end, having had a significant impact on **more than 25,000 people in Guatemala, El Salvador and Honduras**. The programme aimed to strengthen young people's capacities through a comprehensive strategy that combined formal education, technical training and the development of skills for the labour market and entrepreneurship.

Some of the programme's most significant achievements in this final year included exceeding its targets for employability skills, increasing the number of young people completing their technical training, and supporting the launch of numerous enterprises. The programme also strengthened participants' civic engagement through **community projects and raised awareness of gender equity**.

## DIGITAL EDUCATION PROGRAMME IN MALAWI

Under the umbrella of ProFuturo, this partnership between the Telefónica Foundation and "la Caixa" Foundation aims to reduce the education gap. The programme, which was launched in 2019 and implemented together with JRS, seeks to **strengthen the digital skills** of both teachers and students in vulnerable communities. It also aims to ensure that classrooms are safe spaces for children, providing them with nutritious food, school supplies and psychosocial support for both students and their families.

In 2025, a total of **4,365 students and 54 teachers at two schools in the Dzaleka refugee camp in Malawi** took part in the programme.



© Julio Pérez

## VOY A SER (I AM GOING TO BE)

This social impact programme, run by Entreculturas, Santillana and Fe y Alegría, aims to create future opportunities for Indigenous girls in vulnerable situations in Guatemala and Peru. In 2025 (our 4th year of implementation), **24 girls and young women in Guatemala and 19 in Peru took part in the programme**, completing their studies, acquiring digital skills and strengthening their socio-emotional abilities.

Following these three years, a positive impact has been observed within the community, particularly with regard to perceptions of education for girls, teenagers and young adults. For many families, **Voy a Ser has helped them recognise the right to equal education**, transforming traditional roles as they see young women become role models in their communities and true examples of perseverance and resilience.



## TEJIENDO FUTUROS (WEAVING FUTURES)

Set up in 2018, this social action programme, developed in partnership with Sedatex, supports Fe y Alegría vocational centres by improving the quality of training programmes in the textile sector. The aim is to promote the integration of young people and women in rural areas into the workforce. Over the years, the project has operated in regions of **Peru, Bolivia, Guatemala, Argentina and Venezuela**, benefiting around 2,300 individuals across 16 centres.

In 2025, **90 youngsters from Argentina and 122 from Venezuela** took part in training workshops related to various sectors of the garment industry. Furthermore, the students received training in entrepreneurial skills based on the principles of the solidarity economy, with the aim of creating new opportunities to promote production in both local and national labour markets.



## WORK 4 PROGRESS IN PERU

In May 2025, the “Consolidación de Cadenas de Valor y Emprendimiento para Jóvenes y Mujeres Rurales” (Strengthening Value Chains and Entrepreneurship for Rural Youth and Women) project came to an end. The project was part of Phase 3 of “**la Caixa**” Foundation’s Work 4 Progress (W4P) Programme. Implemented by CCAIJO, SAIPE, Fe y Alegría Peru and Action Against Hunger Peru, the project benefited a **total of 611 people (299 women and 312 men)** invol-

**ved in enterprises** involved in activities such as dairy production, maize cultivation and community-based rural tourism in the high-Andean province of Quispicanchi, and banana cultivation and honey production in the Amazonian province of Condorcanqui. The project helped improve product quality, add value to production, and strengthen commercial links with more competitive markets. For its part, Fe y Alegría helped **100 young people and women** from Quispicanchi to **gain formal recognition of their skills**, while also supporting eight youth-run enterprises in Condorcanqui.

## CIRCULAR ECONOMY IN PERU

During the third year of this AECID-funded agreement, implemented in Quispicanchi and Condorcanqui with CCAIJO, SAIPE, Fe y Alegría Peru and the AVSI Foundation, a total of **3,107 people were able to improve their economic and employment situation**. In the economic and productive sphere, 723 families increased their incomes thanks to greater efficiency and the creation of added value across their production chains. In addition, 741 families made progress towards greater circularity by adopting regenerative agriculture practices and making use of waste. At a territorial level, **the circular economy approach was incorporated into public management instruments**. 12 organisations involved in the programme **incorporated gender quotas into their statutes**, thereby enhancing women’s participation in decision-making processes. And regarding access to finance, **32 enterprises were able to obtain a loan**.





© Fe y Alegría Bolivia



## TECHNICAL TRAINING IN BOLIVIA

Through this AECID-funded agreement, Spanish Development NGOs InteRed and Entreculturas worked together with our local partners Fe y Alegría Bolivia, CEMSE and Las Juanas to strengthen alternative education in Bolivia by improving the quality and relevance of technical training for young people and adults, especially women. The agreement is particular focused on promoting de-patriarchalised, equitable and inclusive education in **43 educational centres, including three special education centres**.

In 2025, classrooms for priority technical programmes were equipped with infrastructure and resources, three production units were set up and the content of the technical programmes was updated. Educational materials were also developed on key topics, **with 118 teachers receiving training through a specialised diploma programme**. One of the biggest achievements reached, together with Fe y Alegría Bolivia, was that **332 students completed work experience placements and 74 launched their own businesses after receiving seed capital**. In addition, six childcare facilities were established in alternative education centres, playing a vital role in preventing students from dropping out of school.

© JRS Colombia



## RESILIENT COMMUNITIES, RESILIENT SCHOOLS

In 2025, Entreculturas and JRS Colombia launched this project – with funding from DG ECHO – as part of a consortium with Save the Children and Alianza por la Solidaridad. The project aims to **address the educational needs of children living in contexts of violence** in departments affected by the armed conflict that continues to affect the country (Nariño, Arauca, Cauca and Valle del Cauca).

The work of Entreculturas and JRS centres on public schools and community education settings in Buenaventura, where extracurricular activities are offered to provide learning support and prevent violence. In 2025, **118 children** who were out of school **enrolled in the education system** and over 1,700 students were helped to stay in school. This was achieved by providing educational materials and cash transfers to families in particularly vulnerable situations whose children were at high risk of dropping out.

## EMERGENCY EDUCATION IN VENEZUELA

As part of our third agreement with the European Union (DG ECHO) in Venezuela, we implemented a range of initiatives in 2025 aimed at **ensuring access to education for 7,888 students at 14 Fe y Alegría educational centres**. We provided access to basic food supplies, distributed school materials adapted for emergencies, provided access to drinking water and sanitation, carried out infrastructure repairs and provided psycho-emotional support and medical care. Additionally, we implemented a programme of **cash transfers for 763 teachers** as an incentive to continue their work. Furthermore, we

contributed to strengthening various aspects of Fe y Alegría Venezuela's management, thereby enabling the institution to enhance its commitment to the right to education in the country.



© JRS Kenya

## EMERGENCY EDUCATION IN KENYA

With the support of DG ECHO, we have been implementing this programme since January 2024, working alongside JRS and other local partners to **provide displaced children and young people in Kakuma and Dadaab with access to quality, safe and inclusive primary and secondary education.**

The initiative supports over 120,000 refugees and helps **66 schools** respond to the challenges of classrooms where student-to-teacher ratios can exceed 100 students per classroom. To address this situation, the project directly supports more than **1,200 teachers** by providing training, ongoing support and better working conditions, helping to sustain the education system in highly fragile settings. In addition to providing materials and financial support to families, the programme promotes **safe educational spaces**, enhances psychosocial wellbeing and provides particular protection to children at risk of exclusion, dropping out of school or experiencing violence.

## PARTNERSHIP 4.7 FOR GLOBAL CITIZENSHIP

With the support of AECID, the consortium formed by Entreculturas, Alboan, InteRed and ONGAWA has continued working to strengthen the **capacities of the main actors in Education for Sustainable Development and Global Citizenship (ESDGC)** and make progress towards achieving Target 4.7 of SDG 4. Over the course of 2025, we delivered training courses for teaching staff and designed and implemented **a tool that assesses students' competences that correspond to EDSCG.** In terms of policy and social advocacy, we organised multi-stakeholder events and dialogue sessions that brought together more than 30 entities to discuss EDSCG experiences within the national education system. We held strategic meetings with public authorities in regions including Extremadura, the Basque Country and Navarre and energised the **"Teoría del Cambio del Movimiento 4.7" participatory workshop** (Theory of Change for the 4.7 Movement).



© JRS Syria

## THE EARTHQUAKE IN SYRIA

Following the earthquake that struck Syria in 2023, Entreculturas and JRS, within the framework of the Xavier Network, launched an emergency programme that has since grown in scope, evolving into a comprehensive humanitarian response. Reaching **more than 10,000 people in Aleppo, Homs and Jaramana**, the programme covers healthcare, education, reconciliation and strengthening the social fabric.



© JRS Kenya



We facilitated access to essential primary healthcare services, including paediatrics and gynaecology, with a particular focus on people in situations of high vulnerability and internal displacement. We provided educational support to students facing additional difficulties or specific needs, as well as to children who were not in school. At the same time, we worked with families, young people and adults via **programmes focusing on leadership, emotional management and peaceful conflict resolution**, thus contributing to social cohesion and the creation of resilient communities.

© Tuane Fernandes



## THE EMERGENCY IN BRAZIL

In 2025, response efforts **following the May 2024 floods** concluded, after Rio Grande do Sul experienced the worst natural disaster in its recent history and one of the most severe ever recorded in Brazil. Torrential rains caused widespread flooding and rivers to overflow, severely affecting urban areas, causing massive damage to infrastructure and housing, as well as paralysing public services and commercial and educational activity.

In response to the catastrophe, we rapidly joined forces with Fe y Alegría and the Jesuit Refugee and Migrant Service and, with the support of Inditex, **launched a project** that provided essential goods to 6,776 affected people, restored educational spaces for 2,173 children and teachers, and gave 2,271 people access to psychosocial support, livelihood and awareness-raising programmes.

© Fe y Alegría Paraguay



## PROTECTION FOR CHILDREN AND ADOLESCENTS

In 2025, our partnership with Deloitte continued to strengthen through projects that focused on the **right to education, inclusion and the protection of children and young people in vulnerable situations, reaching more than 33,000 people**. All of the initiatives shared a common approach: to create safe, inclusive and resilient educational environments, particularly in contexts marked by displacement, forced migration, inequality and social exclusion.

Notable among these is the educational project run jointly with JRS in refugee camps in **Kenya**, whose aim is to keep children in school and help their psychosocial wellbeing. Also alongside JRS, we worked to improve access to schooling and the quality of education for children and adolescents affected by forced displacement in the region of Lake **Chad**.

In **Latin America**, we helped drive a regional early-childhood-development and protection programme with Fe y Alegría.

And, in **Spain**, our social action work focused on promoting safe environments and intercultural coexistence together with the network Red Mimbres and ECCA Social.

# EVOLUTION OF OUR ACTION

| LATIN AMERICA          | 2023 (€)          | 2024 (€)         | 2025 (€)          |
|------------------------|-------------------|------------------|-------------------|
| Regional Latin America | 378,005           | 217,298          | 1,952,044         |
| Argentina              | 471,244           | 484,950          | 500,529           |
| Bolivia                | 1,036,208         | 678,729          | 484,123           |
| Brazil                 | 628,142           | 1,730,003        | 743,086           |
| Chile                  | 55,495            | 0                | 0                 |
| Colombia               | 963,516           | 833,443          | 336,210           |
| Cuba                   | 0                 | 20,000           | 20,000            |
| Dominican Republic     | 122,236           | 40,000           | 52,000            |
| Ecuador                | 1,237,363         | 311,015          | 310,457           |
| El Salvador            | 258,965           | 9,500            | 0                 |
| Guatemala              | 204,032           | 598,616          | 453,537           |
| Haiti                  | 129,263           | 40,000           | 62,778            |
| Honduras               | 342,059           | 559,829          | 143,831           |
| Mexico                 | 475,431           | 462,076          | 533,791           |
| Nicaragua              | 897,940           | 136,741          | 17,879            |
| Panama                 | 41,240            | 0                | 0                 |
| Paraguay               | 178,763           | 201,827          | 243,198           |
| Peru                   | 2,099,232         | 1,973,235        | 3,089,621         |
| Uruguay                | 212,720           | 160,812          | 447,813           |
| Venezuela              | 1,691,138         | 652,257          | 1,013,827         |
| <b>Total</b>           | <b>11,422,992</b> | <b>9,110,331</b> | <b>10,404,724</b> |



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| AFRICA          | 2023 (€)  | 2024 (€)  | 2025 (€)  |
|-----------------|-----------|-----------|-----------|
| Regional Africa | 238,515   | 76,800    | 633,316   |
| Angola          | 0         | 0         | 2,000     |
| Burundi         | 11,000    | 0         | 0         |
| Cameroon        | 0         | 0         | 150,000   |
| Chad            | 812,428   | 1,515,454 | 586,007   |
| D. R. Congo     | 101,901   | 124,745   | 124,728   |
| Ethiopia        | 210,171   | 80,000    | 7,933     |
| Guinea          | 0         | 70,000    | 30,000    |
| Kenya           | 251,085   | 1,927,013 | 1,299,080 |
| Madagascar      | 25,946    | 25,984    | 115,000   |
| Malawi          | 31,757    | 33,640    | 18,835    |
| Morocco         | 628,658   | 2,581,561 | 0         |
| Nigeria         | 0         | 0         | 7,500     |
| South Africa    | 285,501   | 282,789   | 286,767   |
| South Sudan     | 52,078    | 24,845    | 290,000   |
| Tanzania        | 0         | 0         | 16,800    |
| Uganda          | 46,983    | 102,545   | 372,777   |
| Total           | 2,696,023 | 6,845,376 | 3,940,743 |

| INTERNATIONAL | 2023 (€) | 2024 (€) | 2025 (€) |
|---------------|----------|----------|----------|
| Total         | 135,000  | 192,912  | 91,514   |



## ASIA

|              | 2023 (€)         | 2024 (€)         | 2025 (€)         |
|--------------|------------------|------------------|------------------|
| Afghanistan  | 0                | 0                | 50,000           |
| Cambodia     | 0                | 0                | 5,000            |
| Lebanon      | 1,001,621        | 1,011,060        | 1,198,706        |
| Myanmar      | 0                | 0                | 4,130            |
| Nepal        | 0                | 0                | 100,000          |
| Syria        | 1,735,584        | 70,557           | 115,802          |
| <b>Total</b> | <b>2,737,205</b> | <b>1,081,617</b> | <b>1,473,638</b> |

## EUROPE

|                 | 2023 (€)       | 2024 (€)       | 2025 (€)       |
|-----------------|----------------|----------------|----------------|
| Regional Europe | 115,015        | 19,060         | 0              |
| Hungary         | 41,573         | 53,996         | 25,279         |
| Moldova         | 32,555         | 23,284         | 0              |
| Poland          | 127,470        | 118,305        | 105,077        |
| Romania         | 310,689        | 187,805        | 208,006        |
| Slovakia        | 16,625         | 25,517         | 14,297         |
| Ukraine         | 65,331         | 355,926        | 61,773         |
| <b>Total</b>    | <b>709,258</b> | <b>783,893</b> | <b>414,432</b> |



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# PROJECTS CLASSIFIED BY LINES OF ACTION

**46** Countries **233** Projects

**377,080** People accompanied

**121** Latin America  
**98** Development cooperation  
**13** Institutional strengthening  
**10** Humanitarian action

**56** Africa  
**33** Development cooperation  
**8** Institutional strengthening  
**15** Humanitarian action





Regional Africa 1-1

International 3

10 Asia

4 Development cooperation

1 Institutional strengthening

5 Humanitarian action

43 Europe

13 Citizenship

25 Social action

5 Humanitarian action

3 International

3 Development cooperation



For the complete list of projects carried out in 2025, please scan this code

# ACKNOWLEDGEMENTS

We would like to thank all the **volunteers, members and donors** whose help and support enables us to continue taking meaningful steps towards social change.

Thank you to **everyone who has made a charitable bequest** to Entreculturas. We are grateful for your trust in our work and for your desire to pass on your commitment to future generations.

We would also like to thank those of you **who have turned your special occasions**, such as weddings, first communions and birthdays, into opportunities to support Entreculturas.

Thank you also to the **nursery schools, schools, educational centres, scout groups, children's and youth associations, adult educational centres, parents' associations, teacher training centres, institutes and universities** that help to raise awareness among young people and disseminate our educational materials.

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